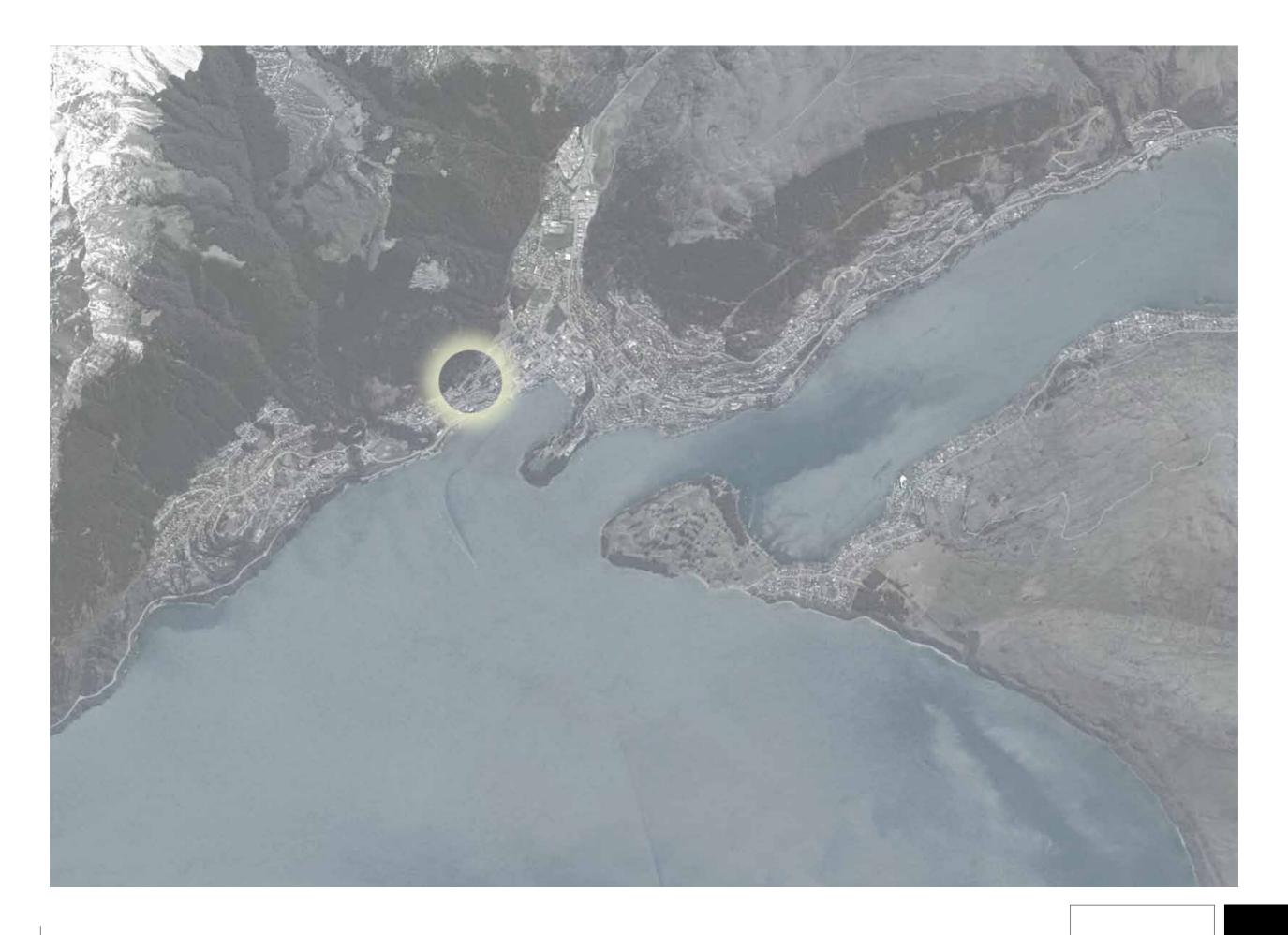
Contents

| Site Analysis | p. 5 |
|--|-------------|
| Key Site Attributes | p. 6 |
| Summary of Site and Key Attributes | |
| Location Plan | p. 7 |
| Sun, wind and views | p. 8 |
| Summer Sunlight Study | p. 9 |
| Figure Ground | p. 11 |
| CBD and Commercial Intensification | p. 12 |
| Infrastructure | p. 13 |
| Lakeview Development Blocks | |
| Existing Development Blocks | p. 15 |
| Existing Land Title Status | p. 16 |
| Existing Land Use | p. 17 |
| Protected and Significant Vegetation | p. 18 |
| Potential Site Activities and Requirements | р. 19 |
| Road Access Options | p. 20 |
| Campground Land Allocation Options | p. 24 |
| Convention Centre Location Options | p. 25 |
| Hot Pools Location Options | p. 26 |
| Mix Use Strategy | p.27 |
| Market Square | p. 28 |
| Residual Development Options | p. 29 |
| Masterplan Options | |
| Lakeview Masterplan Location 1 | p. 30 |
| Lakeview Masterplan Location 2 | р. 33 |
| Indicative Staging of Masterplan | p. 36 |

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Site Analysis

| Site | Key Aspects |
|--|----------------------|
| Lynch Block | Bowen Peak (N) |
| Freehold Block | Queenstown Hill (NE) |
| Reserve Block | Queenstown CBD (E) |
| Holiday Park Block | Beach Bay (SW) |
| $107,477 m^2$ | Mt Crichton (W) |
| 235°14'00" 155°51'50" E | |
| Summer rise 0544 Summer set 2128 | |
| Winter rise ⁰⁸²⁰ Winter set ¹⁶⁵⁹ | |
| | |
| | |
| | |
| | |
| | |

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Key Site Attributes

Overall site appeal

| Activity | Attribute |
|-------------------------------------|---|
| Advantages & Opportunities | Excellent vistas of Queenstown and the surrounding landscape Unique opportunity for views from many functional spaces Natural site contours advantage the building layout Minimal 2 level construction Adequate space for functional areas Identifiable from the city centre Potential Future expansion space surrounding |
| Disadvantages | Uphill walk from city |
| Site Commentary: Site size/shape | The site size and shape means an optimal layout and design can be achieved. |
| Topography of the site | The flat nature of the site is ideal for a Convention Centre, e.g. vehicular access, pedestrian access, movement of people within the centre, indoor/outdoor flow. The way the land rises behind the site means the size of the building does not dominate the landscape. |
| Environment | The site provides the 'iconic' views (lake and mountains) which underpin the marketing of Queenstown as a destination. A unique setting combined with innovative architecture are key. The site provides the opportunity for all of these elements. |
| Proximity to city centre | Walking time to the centre of town is within the 10-15 minute time frame . The steepness of a short portion of the walk could be mitigated by the installation of a covered escalator at some point along Man Street. |
| Proximity to accommodation | Walking time to a variety of accommodation towards the city centre and towards Fernhill is within the 10-15 minute time frame. As mentioned above, the steepness of a short portion of the walk towards the city centre could be mitigated. |
| Orientation | The site allows for daylight and good views for a number of the Facilities. |

the walk to the city centre and accommodation in the same direction.

The site offers all of the features required for the masterplan. The only slight drawback is the steepness of



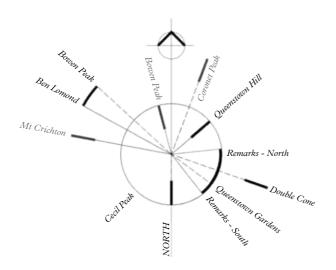






Lakeview Site Analysis Vantage points

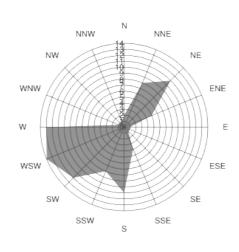
- Indicative views from site

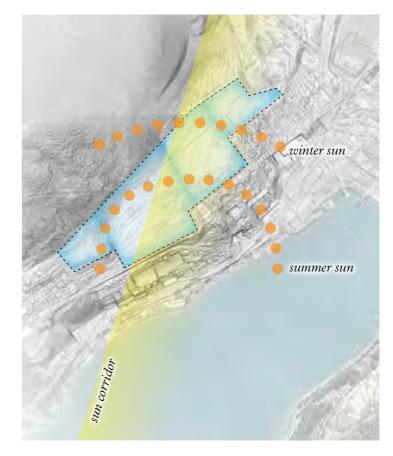




Lakeview Site Analysis Main wind direction on site

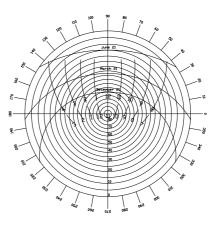
- Yearly wind distribution average (regional data)





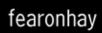
Lakeview Site Analysis Sunlight

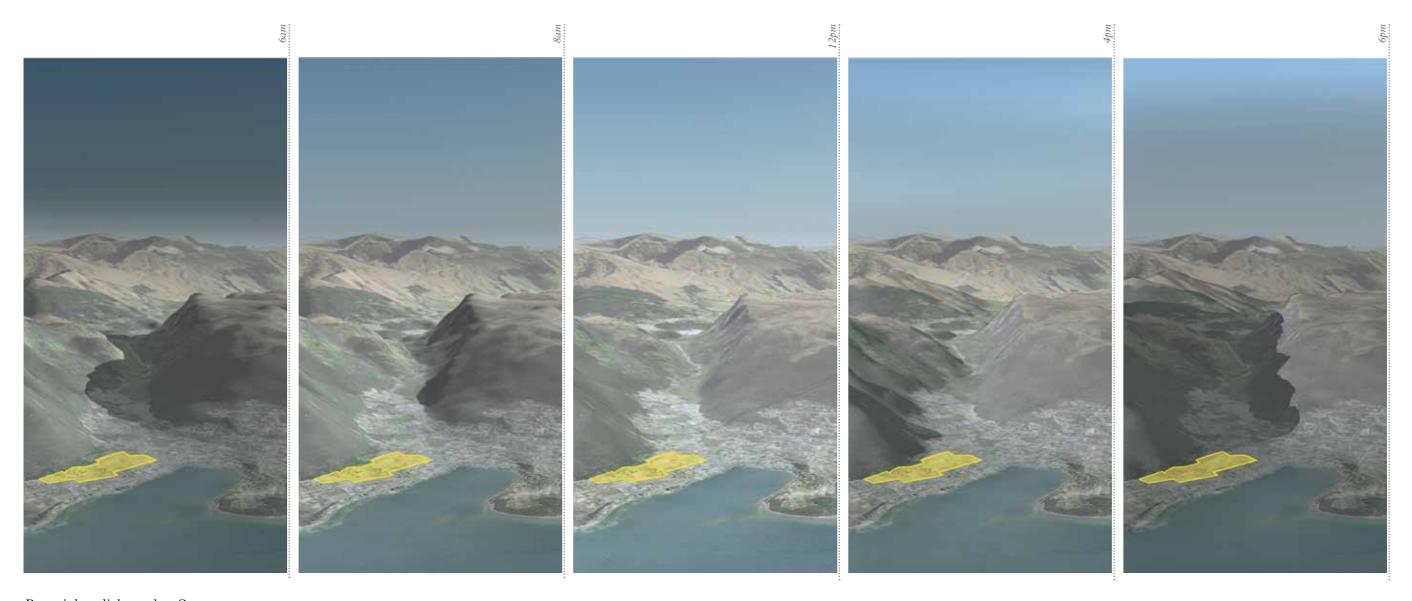
- Average annual sunshine hours: 2180 (regional data)



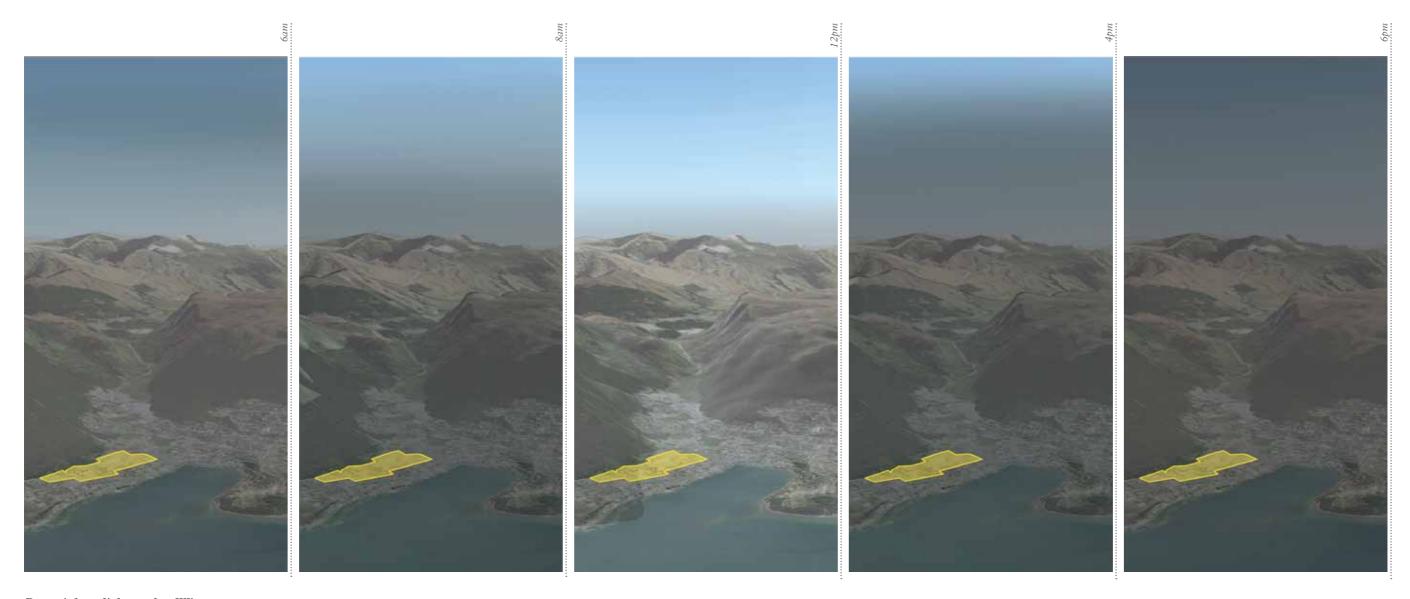
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Potential sunlight study - Summer 21 December



Potential sunlight study - Winter 21 June



Queenstown Existing Figure-Ground Map



Current CBD & Commercial Intensification



Anticipated CBD Growth & Intensification

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Queenstown Existing Infrastructure

Key

Main Arterial Route

Supporting Infrastructure Network

Pedestrian and Service Interconnecting Lanes







Infrastructure Grid Analysis

- Grid based on waterfront edge
- Key changes to grid axis with waterfront edge rotation
- Strong grid structure to CBD



Pedestrian Network Analysis

- Strong pedestrian network and service lane inter-connectivity
- Defined walking catchments and walkable nodes
- Considered safe paths to cross vehicular roads
- Central walking node

Scale 1:10,000

Outline of Development Blocks



Lakeview Development Blocks & Areas

| Lynch Block | 11,828 m2 |
|--------------------|------------|
| Freehold Block | 48,091 m2 |
| Reserve Block | 32,030 m2 |
| Holiday Park Block | 15,528 m2 |
| Total Area | 107,477 m2 |

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Existing Land Title Status



Lakeview Land Title Status and Areas

| | Total Road Reserve | 4,130 m2 |
|---|--|------------|
| | Total Crown Recreation Reserve Land Area | 5,554 m2 |
| | Total Recreation Reserve Land Area | 5,224 m2 |
| - | Total Camping Reserve Land Area | 35,132 m2 |
| | Total Freehold Land Area | 57,437 m2 |
| | Total Area | 107,477 m2 |

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Existing Land Uses



Lakeview Existing Land Use & Areas

| Campground Tenure | 26,798 m2 |
|-------------------------------------|------------|
| Reserve Block Cabins - North | 8,437 m2 |
| Reserve Block Cabins - South | 2,639 m2 |
| Freehold Block Cabins & Motel Units | 42,867 m2 |
| Lynch Block Cabins | 11,828 m2 |
| Recreation Reserve | 5,224 m2 |
| James Clousten Memorial Reserve | 5,554 m2 |
| Cemetery Road - Road Reserve | 4,130 m2 |
| Total Area | 107,477 m2 |

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Protected & Significant Vegetation



Existing Trees

- Mixture of mature oaks, cedars, sequoias & exotic trees



Proposed Tree Retention

- Retain protected incl. Oaks, Cedars & Sequoias
- Retain other significant mature aged exotic trees where possible

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Potential Site Activities & Requirements

| Requirements |
|--|
| Pre-eminent location Proximity to CBD Incorporate vistas of Queenstown in functional areas Prominent drop off Outdoor terrace space Concealed loading dock & service road |
| Street frontage with vistas of Queenstown 7500m2 (maximum) site allowance preference Sloping ground suitable for terraced public/private pools & landscaping |
| Freehold Land Non-restrictive height limitations 1,400m2 to 2,400m2 site allowance preference |
| Street or Market Square address and connection Proximity to Convention Centre Proximity to Hotel Residential to encourage diversity of activity & site adaptability |
| Incorporate vistas of Queenstown Proximity to Convention Centre & CBD Proximity to Commercial to encourage diversity of activity Suitable neighbouring developments |
| Provide space for wider public interaction & use Positioned to be where public can easily gain access Aids & helps form active edges for development Create additional vitality to development Potential support feature for Convention Centre programme |
| |

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Lakeview Road Access - Option 1 (Recommended Option) Extension of Isle St

- Extension of Isle & Man St
- Offers a continuation of the existing urban grid system
- Keeps land blocks to a similar size with surrounding urban
- Provides dual vehicular entry & site permeability
- Requires existing Camp Facility Blocks to be relocated
- Avoids incursion into James Clousten Memorial Reserve

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Lakeview Road Access - Option 2 Extension of Isle St (with deviation around camp facility blocks)

- Extension of Isle & Man St with deviation around existing camp facility blocks
- Offers a continuation of the existing urban grid system
- Keeps land blocks to a similar size with surrounding urban
- Provides dual vehicular entry & site permeability
- Retains existing Camp Facility Blocks in current location(s)
- Retention of facility blocks & deviation addition reduces visual connection along Isle St
- Deviation severs connection between campground & Camp Facility Blocks

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Lakeview Road Access - Option 3
Extension of Lake Street to Freehold Block (potential interim option as part of staged development)

- Extension of Lake St
- Continuation of urban grid system
- Provides dual vehicular entry & semi-site permeability
- Permeability restricted by immediacy & proximity of both entries
- Lake St unnatural route due to topography from Lake Esplanade
- Lake St extension will require substantial earthworks through Man St berm & James Clousten Memorial Drive

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Lakeview Road Access - Option 4 Re-alignment of Man St

- Anticipates future Man St re-alignment
- Cost prohibitive
- Reduction of land to premium site location
- Severs potential development integration
- Not within current traffic management planning horizon
- Equally satisfactory alternatives now identified

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Campground Land Allocation Options (Medium to Long Term)



Lakeview Campground Tenure - Option 1 Extension of Isle St (Recommended)

| Existing Campground Reserve | 8,656 m2 |
|-----------------------------|-----------|
| Proposed Campground Reserve | 11,389 m2 |
| Total Campground Area | 20,045 m2 |
| Development Variable Range | 7.868 m2 |

- Allows for Isle St Expansion
- Maximises available land area for Lakeview Development
- Existing Camp Facility Blocks require relocation



Campground Tenure - Option Two Extension of Isle St

| Existing Campground Reserve | 8,656 m2 |
|-----------------------------|-----------|
| Proposed Campground Reserve | 19,257 m2 |
| Total Campground Area | 27,913 m2 |

- Allows for Isle Street Expansion
- Allows for future campground reduction | dev. expansion (option 1)
- Existing Camp Facility Blocks will require relocation

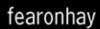


Campground Tenure - Option Three Extension of Lake St (Not Recommended)

| Existing Campground Reserve | 8,656 m ² |
|-----------------------------|-----------------------|
| Proposed Campground Reserve | 13,294 m ² |
| Total Campground Area | 21,950 m ² |

- Allows for Lake Street Expansion
- Retains existing Camp Facility Blocks
- Potential interim solution as part of staged development

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Scale 1:5,000

Convention Centre Location Options



Convention Centre - Location 1 (Recommended Option)

- Positions the Convention Centre where most accessible for public use on site
- Prominent view shaft along Man St
- Good pedestrian connectivity with CBD incl. Man St, Brunswick St, Beach St & the waterfront.
- Convention Centre fronts to existing infrastructure

Convention Centre - Location 2

- Allows supporting development to occur to eastern flank
- Prominent visual connection from Brunswick St
- Partial visual connection with Man St.
- Existing contours better suited for building mass & programme
- Convention Centre fronts to existing infrastructure

Convention Centre - Location 3 (Not Recommended)

- Closer location to CBD
- View shaft along Man St less prominent
- Recreation Reserve in front inhibits direct vehicular Access from Man St
- Lake St pedestrian connection impractical, & relies on Man St inter-connectivity & access
- Location impractical for successful development of site & programme

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Hot Pools Location Options



Hot Pools - Location 1 (Recommended Option)

- Expansive views of lake
- Fronts existing infrastructure
- Adjacent location to Convention Centre
- Existing contours are advantageous in landscape and hotpool design

Hot Pools - Location 2

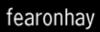
- Prominent location on axis of Man St.
- Good pedestrian connectivity with CBD via Man St, Brunswick St, Beach St and the waterfront
- Adjacent location to Convention Centre
- Incorporates Reserve Land

Hot Pools - Location 3 (Not Recommended)

- Close proximity to CBD
- Impeded views of lake
- Partnered with Reserve Land

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Interrelationship Between Core Activities



Lakeview Mix Use Strategy

- Support Convention Centre programme and vice-versa
- Help activate streets and spaces at different times of the day
- Encourage diversity and activity
- Encourage site adaptability
- Encourage stronger sense of place
- Proximity to Market Square and Convention Centre aid pedestrian permeability

Scale 1:5,000 N

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Market Square



Lakeview Market Square Strategy Activation Potential

- Market Square helps provide space for wider public interaction & use
- Market Square's position to be where public can easily gain access
- Market Square aids & helps form active edges for development
- Market Square will help create additional vitality to development
- Potential support feature for Convention Centre programme

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Residual Development Options



Lakeview Residual Development Options

- Road access following Option 1 (Recommended Option)
- Campground Tenure (Medium to long term view) following Option 1 (Recommended Option)
- Convention Centre & Hot Pools development to forefront of site
- Central Market Square inclusion with proximity off Man St entry



Lakeview Masterplan - Location 1 (Recommended Option) Key Principles & Connectivity

- Isle St extension with Man St connection
- Campground allotment following Option 1 model
- Convention Centre to forefront of public address
- Central Market Square supporting development amenity - Shared space, focused on pedestrian activity
- Hot Pools development with Thompson St frontage
- Connectivity to Lynch Block development (Development Land #2)

Queenstown Lakeview
Development Masterplan
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Lakeview Masterplan Option - Location 1 Additional Points

Pros

- Significant / Key developments to cornerstone edges
- Permeable development with multiple entries
- Layout allows staged development
- Active edges to Market Square to aid commercial activity
- Ability to retain additional exist. trees within Market Square
- Commercial dev. at rear of site aids height for development & views
- Allows provision for future Man St alignment.

- Hot pools Development has no external street address
- Hot pools Development in a less prominent position from Man Street address
- Reserve land extent at man st entry impedes secondary access to convention centre.
- Reserve land to front of convention centre provides a difficult development parcel.

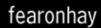


Lakeview Masterplan Option - Location 1 Areas

| Convention Centre Land Area | 9,224 m2 |
|--------------------------------|-----------|
| Hot Pool Development Land Area | 6,207 m2 |
| Freehold Development Land Area | 31.363 m2 |

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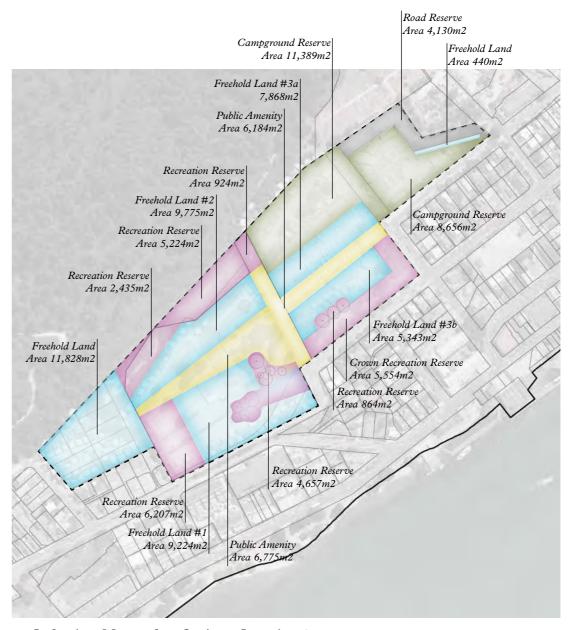
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Existing Lakeview Land Titles Status & Areas

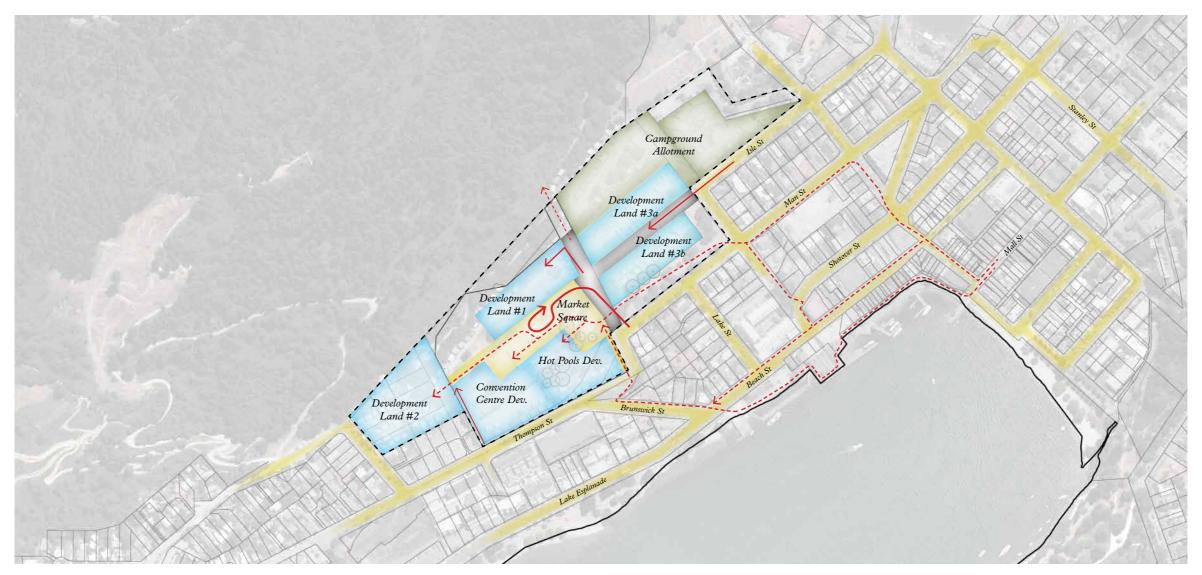
| Total Road Reserve | 4,130 m2 |
|--|------------|
| Total Crown Recreation Reserve Land Area | 5,554 m2 |
| Total Recreation Reserve Land Area | 5,224 m2 |
| Total Camping Reserve Land Area | 35,132 m2 |
| Total Freehold Land Area | 57,437 m2 |
| Total Area | 107,477 m2 |



Lakeview Masterplan Option - Location 1 Proposed Reserve & Freehold Land

| Total Road Reserve | 4,130 m2 |
|--|------------|
| Total Crown Recreation Reserve Land Area | 5,554 m2 |
| Total Recreation Reserve Land Area | 20,311 m2 |
| Total Camping Reserve Land Area | 20,045 m2 |
| Total Freehold Land Area | 57,437 m2 |
| Total | 107,477 m2 |

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Lakeview Masterplan - Location 2 Key Principles & Connectivity

- Lake St extension with Man St connection
- Campground allotment following Option 1 model
- Shared prominence of Hot Pools & Convention Centre to forefront of public address
- Market Square supporting development amenity
 - shared space, more focused on pedestrian activity
- Hotel & Short Term Residential to Development parcel #1
- Connectivity to future Lynch Block development

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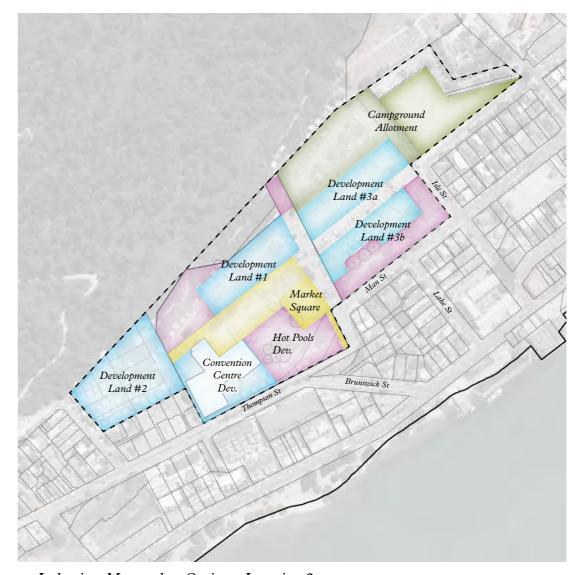
Lakeview Masterplan Option - Location 2 Additional Points

Pros

- Partial visual connection from Man St Entrance/Market Square to Convention Centre
- Significant / Key developments to cornerstone edges
- Active edges to Market Square to aid commercial activity
- Ability to retain additional exist. trees within Market Square
- Layout allows staged development
- Commercial dev. at rear of site aids height for development & views
- Low rise Hot Pools Dev. allows visual connection from Market Square to south

Cons

- Future extension to Lynch Block development not as prominent

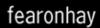


Lakeview Masterplan Option - Location 2 Areas

Convention Centre Land Area 8,804 m2
Hot Pool Development Land Area 7,500 m2
Freehold Development Land Area 32,486 m2

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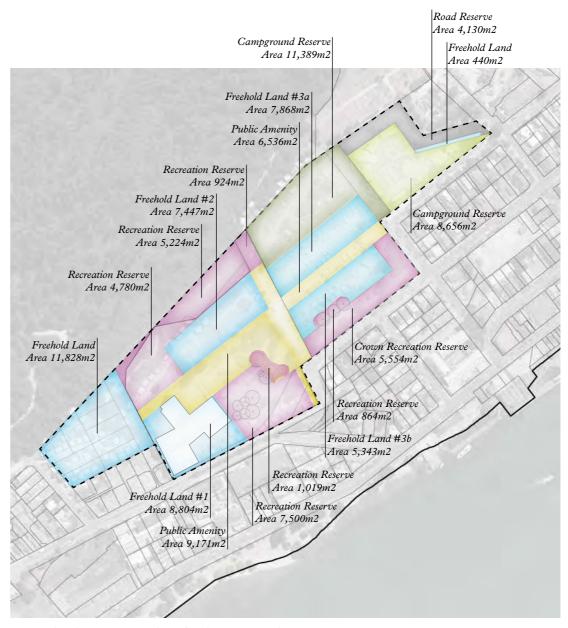


Scale 1:5,000



Existing Lakeview Land Titles & Areas

| Total Road Reserve | 4,130 m2 |
|--|------------|
| Total Crown Recreation Reserve Land Area | 5,554 m2 |
| Total Recreation Reserve Land Area | 5,224 m2 |
| Total Camping Reserve Land Area | 35,132 m2 |
| Total Freehold Land Area | 57,437 m2 |
| Total Area | 107,477 m2 |



Lakeview Masterplan Option - Location 2 Proposed Reserve & Freehold Land

| Total Road Reserve | 4,130 m2 |
|--|------------|
| Total Crown Recreation Reserve Land Area | 5,554 m2 |
| Total Recreation Reserve Land Area | 20,311 m2 |
| Total Camping Reserve Land Area | 20,045 m2 |
| Total Freehold Land Area | 57,437 m2 |
| Total | 107,477 m2 |

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Indicative Staging of Masterplan



Lakeview Masterplan - Indicative Staging Key Principles

- Stage 1: Immediate commencement
- Stage 2: In conjunction with development partner
- Stage 3 & 4: With residential opportunity (5 10 years)

Scale 1:5,000

